

## PROJECT MANAGEMENT CHALLENGE 2009

Sixth Annual NASA Project Management Seminar

## ABSTRACT AND BIOGRAPHY

## Reacting to Project Termination - The Unplanned Cycle Step

Project Termination can have a profoundly negative impact on a project team and its members. The impact has been described in the same manner as dealing with the death of a loved one or a divorce. The stress caused may lead to grieving and lost productivity. This presentation will explore the project termination process, including factors that often cause a project termination, impact of project termination on team members, and suggested management techniques to best deal with such occurrences. The presentation will include historical examples from several projects terminated at NASA.

## Robert K. Hurley, MSPM Research Range Services Manager NASA Wallops Flight Facility

Mr. Hurley is the Research Range Services Manager at NASA's Goddard Space Flight Center Wallops Flight Facility. In this capacity, he is responsible for the ground instrumentation and associated personnel supporting NASA, DoD, Academia, and commercial launch and flight projects on the Wallops Research Range.

Mr. Hurley earned a Master of Science in Project Management from The George Washington University and has a passion for advancing awareness of soft project management skills and implementing human element improvements in his project teams at Wallops Flight Facility.